

~~S-E-C-R-E-T~~**ROUTING AND RECORD SHEET****SUBJECT:** (Optional)

ISB Meeting Minutes - 18 May 1988 (U)

FROM**EXTENSION****NO.**

ER 2037-88

SA/EXDIR
7E12 HQS**DATE**

18 May 1988

TO: (Officer designation, room number, and building)**DATE****OFFICER'S INITIALS****COMMENTS** (Number each comment to show from whom to whom. Draw a line across column after each comment.)**RECEIVED****FORWARDED**1. ER (File B-209-IR)
7E12 HQS

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FORM
1-79**610**USE PREVIOUS
EDITIONS~~S-E-C-R-E-T~~

S-E-C-R-E-T

ER 2037-88
18 May 1988

MEMORANDUM FOR: Information Systems Board

25X1 FROM: [REDACTED]

Special Assistant to the Executive Director

25X1 SUBJECT: . ISB Meeting Minutes - 18 May 1988 [REDACTED]

25X1 1. The Deputy Comptroller presented his recommendations for investment in information technology programs during fiscal years 1990/91. A copy of his presentation slides and the related budget requests are attached. The budget requests for the NPIC Modernization and CAMS programs contain compartmented information and are being distributed separately [REDACTED]

25X1 2. The Executive Director asked each member of the Board to review the budget requests and to respond on Monday with three questions addressing specific investments which cause concern or need elaboration. The discussion about the investment program will be continued during the next Board meeting and will focus on the issues derived from the responses. The question for the Board is not whether we should be investing more in information technology. Instead, the Board should consider whether we have a sensible and balanced mix of information technology programs. The consensus of the Board will serve as additional input to the EXCOM for the review of the 1990/91 program. [REDACTED]

25X1 Attachments [REDACTED]

25X1 DCI/EXDIR [REDACTED] (18 May 88)

Distribution:

Orig - Each ISB member
1 - ER
1 - ISB File

25X1 [REDACTED] 25X1 [REDACTED]
S-E-C-R-E-T

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FY 1990-94 PROGRAM REQUESTS

PRESENTED TO

INFORMATION SYSTEMS BOARD

18 MAY 1988

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FY 1990-94 PROGRAM BUILD

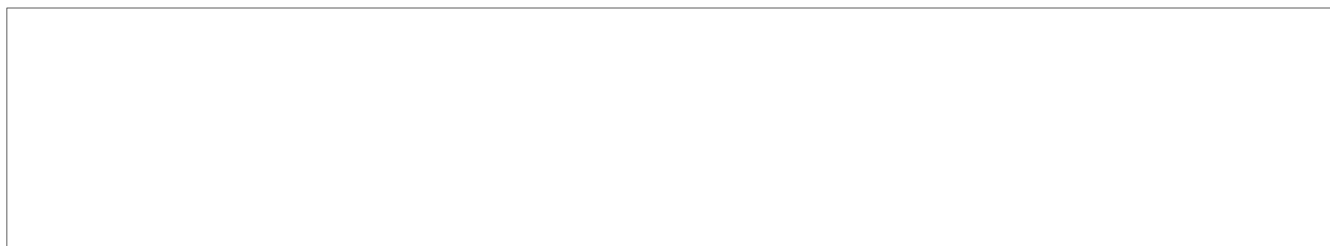
- O ANOTHER TWO-YEAR BUDGET, BUT FEW FY 1991 INITIATIVES SUBMITTED.
- O COMPRESSED SCHEDULE.
- O PROGRAM DEVELOPED BY DIRECTORATES TO MEET FISCAL GUIDANCE.
 - COMPTROLLER DIRECTION ASSUMED 2-PERCENT REAL GROWTH, WITH UP TO 2-PERCENT ADDITIONAL FOR COMPELLING CIRCUMSTANCES.
 - DCI DIRECTION TO BUILD TO 1- AND 3-PERCENT REAL GROWTH.
- O HOLD DOWN GROWTH IN THE WORKFORCE.
- O SCRUB THE BASE PROGRAM.
- O FOCUS INVESTMENT ON PROGRAM PRIORITIES.

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INVESTMENT PRIORITIES

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- 0 ENHANCE SECURITY FOR OUR PEOPLE AND OPERATIONS.
- 0 ADEQUATELY HOUSE OUR WORKFORCE AND EQUIPMENT.
- 0 STRENGTHEN COMMUNICATIONS AND ADP SYSTEMS THAT PROVIDE SERVICES TO THE AGENCY WORKFORCE AND POLICYMAKING COMMUNITY.

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SOME OBSERVATIONS ON THE INITIATIVES

O PERVASIVENESS OF COMMUNICATIONS/ADP ACTIVITIES

O GROWTH IN SPECIALIZED PROCESSING

-- SCIENTIFIC COMPUTING

-- TEXT HANDLING

O GROPING FOR A NEW ARCHITECTURE

-- DISTRIBUTED PROCESSING

-- SIMPLIFIED INTERFACE

O THINGS LEFT UNSAID...

-- WORLDWIDE WIDEBAND COMMUNICATIONS

-- BACKUP

-- NPIC IN THE RMS/EMS ERA

-- SECURITY IN A MULTI-LEVEL NETWORK

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ISSUES

O QUALITY OF EXPRESSION

- DID FISCAL GUIDANCE LEAD THE DIRECTORATES TO BELIEVE THAT LESS EFFORT WAS NEEDED TO JUSTIFY THE INITIATIVES?

O CROSS-DIRECTORATE COORDINATION

- DIRECTORATE SUBMISSIONS OF NEW INITIATIVES TO OIT/OC FOR COORDINATION WAS INCONSISTENT AT BEST.
- NO COMPREHENSIVE REVIEW DONE IN EITHER OIT OR OC.
- SHOULD THIS BE CONTINUED AS IS, DROPPED, OR CHANGED?

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RECOMMENDATIONS

O SHRINKING THE PROGRAM REQUESTS

- FINISH EXISTING INVESTMENT PROGRAMS
- LIMIT SCALE OF NEW STARTS
- REVISIT THE BASE (INFLATION)
- LIMIT PERSONNEL GROWTH
- FOCUS ON CONGRESSIONAL REACTIONS

O COMPTROLLER'S RECOMMENDATIONS

- RESPOND TO EXTERNAL SCHEDULES AND PRESSURES
- WHERE POSSIBLE, INVEST TO PROVIDE STANDARD SERVICE AND REDUCE BOTTLENECKS
- COMPLETE BASIC AUTOMATION PROJECTS INTEGRAL TO THE WAY WE DO OUR WORK NOW OR EXPECT TO DO IT IN THE FUTURE (THAT IS, IMPLEMENT THE "VISION")
- AS RESOURCES ALLOW, ENHANCE AND IMPROVE EXISTING CAPABILITIES
- SUPPORT AN INFORMATION SECURITY INFRASTRUCTURE

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